



What Goes Into A BOARD MANUAL?

The foundation of a committed, knowledgeable, and effective board is orientation and education. As an essential companion to orientation and education, every organization should have a thorough, easy-to-use manual that board members can use throughout their terms.

A board manual serves two functions. For the new board member, it is an orientation handbook that provides useful information about the organization, board structure and operations, and fellow board members and staff. For the balance of a member's board service, the manual then becomes an indispensable working tool and a central resource about the organization and the board. Materials can be added and removed to create an up-to-date reference. The board manual is developed by staff in consultation with the board chair and other officers.

Today, the most effective way to share the manual with all board members is to post it on a board member accessible Web site or Intranet. Include a table of contents and clearly divided and labeled sections. Date every item and replace material when necessary.

To develop a working manual that board members use and rely on,

- ▶ don't overwhelm new board members with too much information. When several examples are available (e.g., current press clippings/links), include only one.
- ▶ keep each item brief. A two-paragraph biography of the chief executive is preferable to a four-page resume, for example.
- ▶ use the handbook as a "textbook" during board orientation
- ▶ encourage board members to read and ask questions about the material
- ▶ ask board members to evaluate the usefulness of the manual each year
- ▶ revise the contents or format based on their comments

A thorough board manual can include the following materials. (Remember to keep each item as concise as possible.)

- ▶ **Board information**
 - Board members' listing and bios
 - Board members' terms
 - Board statement of responsibilities
 - Committee and task force job and descriptions
 - Policies pertaining to the board on conflicts of interest, insurance coverage, and travel/meeting expense reimbursements
 - Minutes from recent board meetings
- ▶ **Historical organizational information**
 - Brief written history and/or fact sheet
 - Articles of Incorporation
 - Bylaws
 - IRS determination letter
 - Listing of past board members
- ▶ **Strategic framework**
 - Mission and vision statement
 - Strategic framework or plan
 - Current annual operating plan
- ▶ **Finance and fundraising**
 - Prior-year annual report
 - Most recent audit report
 - Current annual budget
 - Form 990
 - Banking resolutions
 - Investment policy
 - Current major funder list
- ▶ **Staff**
 - Staff listing
 - Organizational chart
- ▶ **Other information**
 - Annual calendar
 - Web site information
 - Promotional material (advertisements, etc.)

The Board Member Manual

**Iowa. Board of Control of State
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The Board Member Manual:

2003 BOARD MEMBER MANUAL 2 -OS Aspen Nonprofit F and A Development Group,2002-11 The Board Member Manual gives board members of nonprofit organizations a thorough understanding of the essentials of effective services The manual is full of practical advice ideas and strategies from successful board members to help your board members meet the challenge of serving effectively Easy to use forms help put many of these ideas to work quickly and easily The Board Member Manual is published by the editors of Aspen s flagship newsletter Board Administrators an expert source in the field for 20 years **The Board Members' Manual** - Charlotte K. Demorest,1951 *The Board Member's Manual* Harding de C. Williams,America's Community Bankers,1995 **The Board Member's Manual** Maria Kulczycky,1991 *The Board of Directors and Audit Committee Guide to Fiduciary Responsibilities* Sheila Moran,Ronald Kral,2013-07-21 You took the highly coveted position on the board or audit committee now it s time to figure out what you re doing And with SEC scrutiny at an all time high there is little room for growing pains Boards and audit committees can now be held liable for acts of fraud and other corporate malfeasance even if they had no knowledge of wrongdoing in the organization But relax This comprehensive and practical guide greatly simplifies complex corporate governance standards while mitigating the risks involved in the arduous work and increasing dramatically the positive effect over the enterprise that motivated you to take the position you did Inside these essential pages discover 10 crucial steps every governing body should take including Cultivate independence Build a balanced team Address stakeholder concerns Approach risk proactively Spearhead fraud deterrence initiatives And moreYou should be commended for taking on the duties you have not intimidated With this invaluable resource by your side you can learn how best to satisfy the requirements of board service while also protecting yourself the other board members and the organization you have committed to lead to success **Training Your Board of Directors: A Manual for the CEOs, Board Members, Administrators and Executives of Corporations, Associations, Non-Profit and Religious Organizations** ArLyne Diamond, Ph. D,2014-05-14 *Board Member Orientation* Michael E. Batts,2011-02-03 Finally Board member orientation truly simplified Serving on a nonprofit board can be an incredibly rewarding experience for the properly prepared board member This book is for the generous and busy people who agree to give of their time and talents by serving on nonprofit boards Nonprofit boards often fail to do a good job of board member orientation for a variety of reasons It takes a significant amount of time and effort to plan and conduct quality board member orientation programs and every time a new board member arrives it s time to do it again Because of the challenges associated with providing quality board member orientation many nonprofit organizations do not do it at all leaving their board members to wing it This book provides help and support to the truly great men and women serving on nonprofit boards whose service makes a positive difference in the lives of countless people every day This book is a concise and appropriately comprehensive guide to nonprofit board service designed especially for new board members It is a quick read about one hour yet it addresses with

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Policy and Procedures Manual for Governing Board Members United States. Health Services Administration. Bureau of Community Health Services,1978

The Ultimate Board Member's Book Kay Sprinkel Grace,2003

The Board Member's Playbook Miriam Carver,Bill Charney,2004-06-28 The Board Member s Playbook written for board members who are either familiar with or new to John Carver s revolutionary Policy Governance model offers real world scenarios that address the challenges that confront boards of all types of organizations Step by step the authors walk readers through a proven problem solving sequence that allows them to find solutions consistent with the values and policies of their organizations Designed to be flexible the book s problem solving methods are applicable to any challenge boards may face

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The book delves into The Board Member Manual. The Board Member Manual is an essential topic that needs to be grasped by everyone, ranging from students and scholars to the general public. The book will furnish comprehensive and in-depth insights into The Board Member Manual, encompassing both the fundamentals and more intricate discussions.

1. The book is structured into several chapters, namely:
 - Chapter 1: Introduction to The Board Member Manual
 - Chapter 2: Essential Elements of The Board Member Manual
 - Chapter 3: The Board Member Manual in Everyday Life
 - Chapter 4: The Board Member Manual in Specific Contexts
 - Chapter 5: Conclusion
2. In chapter 1, this book will provide an overview of The Board Member Manual. The first chapter will explore what The Board Member Manual is, why The Board Member Manual is vital, and how to effectively learn about The Board Member Manual.
3. In chapter 2, this book will delve into the foundational concepts of The Board Member Manual. This chapter will elucidate the essential principles that need to be understood to grasp The Board Member Manual in its entirety.
4. In chapter 3, this book will examine the practical applications of The Board Member Manual in daily life. This chapter will showcase real-world examples of how The Board Member Manual can be effectively utilized in everyday scenarios.
5. In chapter 4, the author will scrutinize the relevance of The Board Member Manual in specific contexts. This chapter will explore how The Board Member Manual is applied in specialized fields, such as education, business, and technology.
6. In chapter 5, the author will draw a conclusion about The Board Member Manual. The final chapter will summarize the key points that have been discussed throughout the book.

This book is crafted in an easy-to-understand language and is complemented by engaging illustrations. It is highly recommended for anyone seeking to gain a comprehensive understanding of The Board Member Manual.

https://movement.livewellcolorado.org/results/publication/HomePages/White_Westinghouse_User_Manual.pdf

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