

Template Position Paper

As described in the cover memo, a group of CMER members has been working for over a year in response to TFW Policy's motion to review the Washington Farm Forestry Association (WFFA)-sponsored SFLO Template Scientific Justification (SJ) and supporting documents (See attached CMER cover memo). CMER was given three documents by Policy, including the SJ, a review of this document by Mark Teply of Cramer Sciences (hereafter, Teply review), and an ISPR assessment of the Teply review (hereafter, ISPR review). The group made a good faith effort to come to a mutually acceptable agreement on the scientific merits, assessment and interpretation of information provided by the SJ, the Teply review of the SJ, and the ISPR review of the Teply review. Despite these efforts, we could not agree on many of the substantive issues.

CMER members were not able to come to consensus on how to use the information in the Teply review to answer questions 4a and 4b in the CMER Answers to 6 Questions document. Group members found that the Teply review contained contradictory information, and it was not clear to some group members the extent to which ISPR comments addressed the science in the SJ or in Teply's review of that science. There was no opportunity for group members to discuss these issues with Teply or with the ISPR reviewers, and ultimately the full group was not able to come to agreement on how to interpret the various findings. As a result, CMER members found it difficult to engage in substantive discussions on the technical merits of the SFLO prescriptions based on Teply's review of those prescriptions. Additional attempts to come to a mutual agreement about an overall understanding of the context and utility of the information provided were also unsuccessful. Ultimately, these factors prevented resolution of disagreements regarding what the SJ and supporting documents told us and did not tell us about the proposed SFLO riparian buffer prescriptions.

The following is a summary of the large-scale issues that were seen by the CMER participants listed above as obstacles to consensus regarding a technical summary of the information. These include issues with the (1) type of documents provided, (2) the uncertainty of assessments within the SJ, (3) the scope of inference needed to reach a defensible conclusion, and (4) the role that newer data might have played if it had been used to update the document during the seven years since the SFLO Template Proposal was originally submitted to Policy for review.

Documents

The SJ was written based on a limited literature review and contained an un-validated, modeled analysis of shade. Neither un-validated models nor limited literature reviews meet the scientific merits for considering non-CMER science in the AMP (Use of Non-CMER Science in the Forest Practices Adaptive Management Program, 2013).

The SFLO template proposal did not follow CMER's project development, literature review, scoping, best available science, alternatives analysis or QA/QC process outlined in the CMER Protocols and Standards Manual and referenced in DNR's adaptive management board manual (Section 22). Additionally, the author never revised his report in response to the Teply review.

Template For Position Paper

Lauren Gardner



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Health Policy Demetrius J. Porche, 2017-12-22 Nurses have the unique opportunity to contribute to setting health policy agendas at the local institutional and national levels *Health Policy Application for Nurses and Other Healthcare Professionals* Second Edition provides nursing students with foundational information about the governance structures in the United States and processes that influence policymaking Students can use this text to gain civic competence and understand how they can impact processes of governance including healthcare policy The Second Edition employs a streamlined format without excessive explanatory text Topics include the structure of the U S government political theory and practice policy formulation and evaluation public health laws and ethical perspectives Ideal for both students and professionals it fills the need for a textbook about policymaking and political strategies for those pursuing a career in the field of nursing or other health professions The Second Edition features new chapters on Healthcare systems Global international and planetary health policy Evidence informed policymaking Board governance and policy leadership Institutional and organizational association policy A new appendix on executive department functions

High Velocity Innovation Katherine Radeka, 2019-10-01 If you strive for more relevant innovation or want to outpace your competition this book is for you Roger Johnson Senior Vice President of Product Design and Engineering Keurig Dr Pepper When a company can get its best ideas to market faster its leaders can be confident that their most important strategic decisions will be executed faithfully and their visions for the company's future will be realized They are also able to be agile in response to market changes pursue new opportunities and achieve ambitious plans for growth High Velocity Innovation will show how companies accelerate growth with The strategic elements that pull innovation from their best people A framework for driving innovation that overcomes roadblocks cultural barriers and the pressure to sustain the current business Leadership models and metrics for building high accountability and responsiveness into innovation systems A roadmap for accelerating innovation across your business no matter where you are now Businesses like yours can establish strategies systems processes and tools that build innovation velocity by addressing the root causes that lead to innovation disappointments To succeed your best ideas need solid execution without launch delays budget overruns or poor product market fit Not every idea will succeed and not every idea should succeed But a company's best ideas can be identified and accelerated with High Velocity Innovation

[Business Process Management Workshops](#) Manfred Reichert, Hajo A. Reijers, 2016-07-25 This book constitutes the refereed proceedings of ten international workshops held in Innsbruck Austria in conjunction with the 13th International Conference on Business Process Management BPM 2015 in September 2015 The seven workshops comprised Adaptive Case Management and other Non workflow Approaches to BPM AdaptiveCM 2015

Business Process Intelligence BPI 2015 Social and Human Aspects of Business Process Management BPMS2 2015 Data and Artifact centric BPM DAB 2015 Decision Mining and Modeling for Business Processes DeMiMoP 2015 Process Engineering IWPE 2015 and Theory and Applications of Process Visualization TaProViz 2015 The 42 revised papers presented were carefully reviewed and selected from 104 submissions In addition four short papers and one keynote from TAProViz are also included in this book The Amateur Photographer ,1915 The popular illustrated journal for all photographers devoted to the interests of photography and kindred arts and sciences **Modern Locomotive Construction** Jacob G. Arnold Meyer,1894 *Lobbying the European Union* Dr Paul A. Shotton,Mr Paul G Nixon,2015-11-28 Unique in bringing together contributions from academics and practitioners on the theme of strategic intelligent modern lobbying this book provides a thorough and accessible discussion on key ideas pertinent to the pursuance of public affairs in the European Union Combining innovative academic research with first hand professional experience it offers the reader a combination of practical recommendations case studies and academic theory to add new insights to interest group research and lobbying strategies While focusing on the European Union the contributors acknowledge the multi level dimension of EU decision making and incorporate research on multi level governance as well as lobbying by sub national authorities Through this they present a fuller picture of a subject that should appeal to students academics and practitioners alike **Sales Proposals Kit For Dummies** Bob Kantin,2001-07-15 Did you skip Sales Proposals 101 in college If your proposals put people to sleep this book is your wake up call Sales Proposals Kit For Dummies will have you writing top notch sales proposals and closing the deal in no time If part of your job is writing sales proposals you know what a pain they can be If you want your proposals to blow your audience away let expert Bob Kantin show you how With his advice you ll be creating sales proposals that prove your understanding of the buyer s business present a viable business solution and demonstrate your ability to deliver the goods With Sales Proposals Kit For Dummies you ll discover how to Write an unbeatable proposal Get to know your buyer Evaluate your proposal from the buyer s perspective Sell yourself and your organization This book is loaded with information that will help you write winning proposals whether you re a first time proposal writer or a seasoned sales professional It presents a proven and effective sales proposal structure and content guidelines that work for any size or type of business With simple step by step instructions and delightful cartoons Sales Proposals Kits For Dummies makes writing a sales proposal fun and easy You ll find out What every great proposal must include How to make the boring stuff interesting How to package and present the proposal How to team with the buyer to design the perfect proposal The differences between internal and external proposals Ten things a buyer expects in a proposal The book also includes a helpful CD ROM packed with the specialized tools you need to develop perfect proposals including a tool that lets you rate your proposal objectively and plenty of samples you can use for guidance Whether you just want to sharpen your proposal writing skills or you need help writing your first proposal Sales Proposals Kit For Dummies is the friendly straightforward guide that will help you land

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