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Dominance - Shaping the environment by overcoming opposition to accomplish results.

Influence - People who operate out of this dimension focus on "shaping the environment by influencing or persuading others."

Steadiness - People who operate out of this dimension focus on "cooperating with others within existing circumstances to carry out the task."

Conscientious - People who operate out of this dimension focus on "working conscientiously within existing circumstances to ensure quality and accuracy."

Primary behavioral tendencies - Tendencies the person has the most of

Secondary behavioral tebdencies - Tendencies the person has the next most of

Adaptation innovation theory - Suggests problem solving and creativity are are both outcomes of the same brain function... Think of creativity as a component of problem solving.

Creativity - as it relates to AL Theory, involves problem solving, decision making, and ideas for change.

Sncoa Study Guide

Jin-Ying Zhang

Sncoa Study Guide:

Promotion Fitness Examination Study Guide ,2003 United States Air Force Supervisory Examination, Etc., Study Guide, Air Force Pamphlet 36-2241, Volume 2, July 1, 2003, 2003 **Promotion Fitness Examination**, 1999 Warrior, Military Ethics and Contemporary Warfare Pauline M. Kaurin, 2016-02-17 When it comes to thinking about war and warriors first there was Achilles and then the rest followed The choice of the term warrior is an important one for this discussion While there has been extensive discussion on what counts as military professionalism that is what makes a soldier sailor or other military personnel a professional the warrior archetype varied for the various roles and service branches still holds sway in the military self conception rooted as it is in the more existential notions of war honor and meaning In this volume Kaurin uses Achilles as a touch stone for discussing the warrior military ethics and the aspects of contemporary warfare that go by the name of asymmetrical war The title of the book cuts two ways Achilles as a warrior archetype to help us think through the moral implications and challenges posed by asymmetrical warfare but also as an archetype of our adversaries to help us think about asymmetric opponents **Military Construction Appropriations for 1992: Justification of the budget estimates, Air Force** United States. Congress. House. Committee on Appropriations. Subcommittee on Military Construction Appropriations, 1991 **Military Construction Appropriations** United States. Congress. House. Committee on Appropriations. Subcommittee on Military Construction Appropriations, 1992 Military Construction Appropriations for 1992 United States. Congress. House. Committee on Appropriations. Subcommittee on Military Construction Appropriations, 1991 Air Force Magazine ,1987 **United States Marine Corps - The Basic** School - Warrant Officer Basic Course Materials, Over 2 200 total pages WARRANT OFFICER BASIC COURSE WOBC 1 18 INFORMATION Congratulations on your selection as a Warrant Officer of Marines You are about to embark upon a truly remarkable journey as an officer of Marines That journey begins with your successful completion of the Warrant Officer Basic Course WOBC at The Basic School TBS in Quantico Virginia Warrant Officers and Title 10 Warrant Officer WO is an appointed rank vice a commissioned one Chief Warrant Officers Marine Gunners and Recruiting Officers are commissioned All Chief Warrant Officers and Warrant Officers must successfully complete the WOBC in order to retain their appointment or commission Title 10 U S C Section 1165 states THE SECRETARY OF THE NAVY HAS THE AUTHORITY TO TERMINATE THE REGULAR APPOINTMENT OF ANY PERMANENT REGULAR WO AT ANY TIME WITHIN THREE YEARS AFTER THE DATE WHEN THE OFFICER ACCEPTED HIS ORIGINAL PERMANENT APPOINTMENT A MARINE WHOSE APPOINTMENT IS TERMINATED MAY UPON HIS REQUEST AND AT THE DISCRETION OF THE SECRETARY OF THE NAVY BE ENLISTED IN A GRADE NOT LOWER THAN THAT HELD IMMEDIATELY PRIOR TO APPOINTMENT THEREFORE THE FIRST THREE YEARS AS A WO IS A PROBATIONARY PERIOD AND THE APPOINTMENT TO WO WILL BE TERMINATED IF A MARINE DOES NOT COMPLETE THE REQUIREMENTS OF THE WOBC WOBC MISSION STATEMENT Train and educate newly

appointed warrant officers in the high standards of professional knowledge esprit de corps and leadership required to transition from enlisted Marine to officer with particular emphasis on the duties responsibilities and warfighting skills required of a provisional rifle platoon commander The Warrant Officer Basic Course The WOBC is an eighteen week course that focuses on the transition from enlisted Marine to Marine officer TBS and the WOBC focus on five horizontal themes that define expectations of all Marine Officers 1 a man woman of exemplary character 2 devoted to leading Marines 24 7 3 able to decide communicate and act in the fog of war 4 a Warfighter who embraces the Corps warrior ethos and 5 mentally strong and physically tough The universal concept that Marine Officers must be able to assess situations weigh the pros and cons of various decisions make a decision develop a plan communicate that plan effectively and supervise its execution is stressed and exercised throughout the course The course will teach the science and art required for service of Marine Officers with an emphasis on decision making throughout Provisional infantry and planning subjects are together used as the means or vehicle to teach and evaluate this process Since all students are evaluated on leadership as Marine Officers physical mental and emotional stress are incorporated throughout the course in order to evaluate the ability to lead in chaotic and stressful environments Some individuals will be pushed close to their failing point but the WOBC is designed to give students an opportunity to display positive leadership qualities in the face of adversity The WOBC is not a check in the block It is a course designed to provide students with the learning experiences necessary to effectively transition to service as a Marine Officer Students who do not successfully complete the course face a variety of administrative actions including repetition of the course recycle to a six month lieutenant Basic Officer Course revocation of appointment or separation from the service The WOBC curriculum is an academically rigorous provisional infantry and staff planning based program of instruction POI which consists of approximately 935 hours of formal instruction The POI includes classroom instruction field exercises sand table exercises and discussion groups Classroom instruction is designed around the flipped classroom model **Facility** Requirements, 1996

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