



Operational

Command and Control in the Information Age

By MILAN N. VEGO

A major tenet of command and control is centralized direction and decentralized execution. But there has been steady movement in the last decade toward increased centralization on all levels. This trend should be arrested and the German-style task-oriented command and control from top to bottom adopted. Otherwise the Armed Forces

could find themselves resembling the former Soviet military and paying a heavy price in the quest for absolute certainty and control.

Centralization

Authority is concentrated in a single commander and headquarters under centralized (order-oriented) command and control. One actor determines objectives and directs their accomplishment. Centralization ensures unity of effort through unity of command, facilitates decisionmaking, often effective use of forces and assets, eliminates uncertainty, and maximizes

Milan N. Vego teaches in the Joint Military Operations Department at the Naval War College and is the author of *Naval Strategy and Operations in Narrow Seas*.

Toward Omniscient Command How To Lead In The Information Age

Padhraic Smyth



Toward Omniscient Command How To Lead In The Information Age:

Military Review ,1996 **Professional Journal of the United States Army** ,2005 **Combined Arms Center (CAC) Research and Publication Index** ,2005 Index to selected publications of the Combined Arms Center **Toward Omniscient Command** United States Army Command and General S,United States United States Army Command and Staff College,2014-11-14 This book examines information age leadership in the United States armed forces This book will develop specific skills that will enhance future military operations in the information age The book will investigate a number of issues with regard to information age leadership historical background its nature and dynamics significant factors and doctrine covering information management and leadership This multi pronged approach will serve as the catalyst to a better understanding of information age leadership and the development of applicable skills The analysis and resulting factors will focus primarily on how commanders received and used information and how it affected their leadership The work will conduct a review and analysis of joint and service specific leadership doctrine Through this review the study will examine what the military s doctrinal position is on leadership and information management This step will also evaluate current doctrine as compared to the identified information age leadership skills to discover current leadership skill shortfalls The study will also place these leadership skills into the context of the Joint Operating Environment JOE to determine how these skills will answer the challenges of our anticipated dynamic combat environment The study concludes with an extended description of those leadership skills required to lead effectively in the information age This will include a discussion on the advantages and challenges of leading in the information age The United States armed forces must develop new leadership doctrine that reflects the skills needed to dominate adversaries in the information age The Principles of War for the Information Age Robert Leonhard,2009-01-16 The crisis is upon us We have no viable doctrine for tomorrow s wars Now that the world has entered the information age principles that have served to enlighten the art of war no longer work Born of agrarian times and honed during the industrial age the classical principles of war are in large part hopelessly outdated Radical change is needed now The Principles of War for the Information Age provides a prescription for this change

Toward Omniscient Command: How to Lead in the Information Age ,2005 This study examines information age leadership in the U S Armed Forces and presents specific skills that will enhance future military operations in the information age The following issues related to information age leadership are investigated historical background its nature and dynamics significant factors and doctrine covering information management and leadership The multi pronged approach will serve as the catalyst to a better understanding of information age leadership and the development of applicable skills The study begins with a historical analysis of selected wars spanning the history of humankind The following conflicts are analyzed in terms of leadership Peloponnesian Wars Napoleonic Warfare the American Civil War World War II and Operation Allied Force The analysis focuses primarily on how commanders receive and use information and how it affects their

leadership The study also includes a review and analysis of joint and service specific leadership doctrine Through this review the author examines what the military s doctrinal position is on leadership and information management and identifies the doctrine s leadership skill shortfalls The study also places these leadership skills in the context of the Joint Operating Environment JOE to determine how they will answer the challenges of the anticipated dynamic combat environment The study concludes with an extended description of those leadership skills required to lead effectively in the information age It is clear that the U S Armed Forces must develop new leadership doctrine that reflects the skills needed to dominate adversaries in the information age

Tyranny of the Moment Thomas Hylland Eriksen,2001-08-20 The turn of the millennium is characterised by exponential growth in everything related to communication from the internet and email to air traffic Tyranny of the Moment deals with the most perplexing paradoxes of this new information age Who would have expected that apparently timesaving technology results in time being scarcer than ever And has this seemingly limitless access to information led to confusion rather than enlightenment Eriksen argues that slow time private periods where we are able to think and correspond without interruption is now one of the most precious resources we have

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Martin Jones,2004-01-28 Examines trends in new terror understood here to be the capacity of sub state actors to secure religious or politically motivated objectives by violent means Argues that while the use of violence to achieve political ends is scarcely original what distinguishes new terror is its potential for lethality Australian author

Questioning Technology with Jacques Ellul David W. Gill,Lisa Richmond,2025-10-07 Twenty first century technology is an ever expanding powerful force in virtually every aspect of human life and every corner of the globe So much of modern technology has resulted in positive improvements in communication work health and other domains Technology s promises and possibilities for the future are often glowing But it is one thing for technology to function as a tool serving human purpose and flourishing and quite another for it to be granted the position of unquestioned master All technologies deserve to be questioned What are their costs trade offs and potential or real negative impact And how do we create limits and controls for technological invasion when these would be wise and necessary Questioning Technology with Jacques Ellul addresses these questions in both the big picture and in their relevance to specific arenas such as art politics work and religion with voices from not just the academy but also the workplace and society

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