## Chapter 2

## **Identifying and Selecting Projects**

#### TRUE/FALSE

1. The initiating phase of the project life cycle starts with recognizing a need.

ANS: T

	Feedback
Correct	The initiating phase of the project life cycle starts with recognizing a need, problem, or opportunity for which a project or projects are identified to address the need.
Incorrect	The initiating phase of the project life cycle starts with recognizing a need, problem, or opportunity for which a project or projects are identified to address the need.

PTS: 1 DIF: E

OBJ: 1. Discuss how projects are identified

KEY: Knowledge

2. Every project that is identified is selected to be completed.

ANS: F

	Feedback
Correct	Sometimes organizations have several needs and limited funds and cannot select every project to be completed.
Incorrect	Sometimes organizations have several needs and limited funds and cannot select every project to be completed.

PTS: 1 KEY: Knowledge DIF: E

OBJ: 1. Discuss how projects are identified

3. Unexpected events are reasons for an organization to decide to initiate a project.

ANS: T

	Feedback
Correct	Projects are identified in various ways during an organization's strategic planning; in response to unexpected events, or as a result of a group of individuals deciding to organize a project to address a particular need. Projects are initiated after the project is identified.
Incorrect	Projects are identified in various ways during an organization's strategic planning; in response to unexpected events, or as a result of a group of individuals deciding to organize a project to address a particular need. Projects are initiated after the project is identified.

# **Successful Project Management 5th Edition Chapter 2**

**Edmund H. Conrow** 

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Methods of IT Project Management, Fifth Edition Jeffrey L. Brewer, Kevin C. Dittman, Paul J. Thomas, 2025-09-15 Designed for graduate advanced undergraduate and practitioner project management courses with an information technology focus Methods of IT Project Management is designed around the Project Management Body of Knowledge PMBOK incorporating material from the latest seventh edition while still maintaining the book s process approach The text provides students with all the concepts techniques artifacts and methods found in the leading project management reference books and modern development methodologies agile hybrid and traditional while also conveying practical knowledge that can immediately be applied in real world settings This book uniquely integrates cutting edge knowledge and techniques from the industry ensuring that readers are equipped with the most current and relevant skills Unlike other books in this area the material is organized according to the sequence of a generic project life cycle from project selection to initiation planning execution control and iteration or project closeout Following this life cycle approach as opposed to covering the material by knowledge area or project performance domain allows new learners to simultaneously study project management concepts and methods as they develop skills they can use immediately during and upon completion of the course The text s structure also allows different programs to use the book during real world projects **Stakeholder-led Project Management** Louise M. Worsley, 2016-09-22 If stakeholders matter on projects then they must make a difference to the way we plan structure and execute projects This book provides a stakeholder centric analysis of projects and explains which engagement models are relevant to different types of projects from simple office moves to IT enterprise changes to transformational change of a business and to complex social development With case studies from around the world the book illustrates what goes wrong when stakeholders are not engaged successfully what amazing things happen when they are and what lessons can be learned from both experiences Cases drawn from a variety of contexts are used to demonstrate the application of stakeholder tools leaving the reader with a very practical understanding of which techniques may be beneficially applied to their own projects Key models introduced include the following The stakeholder neutral to stakeholder led project continuum Role based and agenda based stakeholders Purposeful communication the 6 why model for communication Power and influence in projects The six principles of stakeholder engagement This book is intended for project managers and those project staff involved in the engagement of stakeholders to deliver successful project outcomes Project Management Jack R. Meredith, Scott M. Shafer, Samuel J. Mantel, Jr., 2021-11-10 Project Management A Managerial Approach 11th Edition delivers a practical exploration of proven project management techniques and strategies With a strong emphasis on real world application and implementation the book is perfect for managers and business students seeking an instructive leadership resource Detailed and accessible chapters offer expert guidance on managing common organizational economic Sport Facility & Event Management Thomas J. Aicher, Brianna L. interpersonal and technical disruptions

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both the CAPM and PMP project management certification exams **Effective Risk Management** Edmund H. Conrow, 2003 This important new text defines the steps to effective risk management and helps readers create a viable risk management process and implement it on their specific project It will also allow them to better evaluate an existing risk management process find some of the shortfalls and develop and implement needed enhancements The Handbook of Project-based Management I. Rodney Turner, 2008-10-15 Discover How to Dramatically Improve the Processes of Project Based Management in Any Organization One of the most influential books ever written on the development of project management The Handbook of Project Based Management has been completely revised for a new generation of students and practitioners The Third Edition now features a major change in focus from delivering corporate objectives to achieving strategic change including embedding corporate change after a project is completed Filled with over 150 illustrations The Third Edition of The Handbook of Project Based Management contains A rigorous guide to project management practice for the twenty first century Complete tools for managing project performance and process New to this edition new focus on achieving strategic change new information on the project life cycle new applications to different industries new material on strategic design stakeholders and organizational capability shift in emphasis from administrative procedures to governance Inside this Cutting Edge Guide to Twenty First Century Project Management The Context of Projects Projects for Delivering Beneficial Change Project Success and Strategy The People Involved Managing Performance Scope Project Organization Quality Cost Time Risk Managing the Process Project Process Project Start Up Project Execution and Control Project Close Out Governance of Project Based Management Project Governance Program and Portfolio Management Developing Organizational Capability Governance of the Project Based Organization International Projects Quantitative Methods for Management Decisions William P. Cooke, 1985

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